

OPERATING UNIT SIZE / EFFICIENCY INDEX					
AREA	OPERATING UNITS	USERS	% of Services Delivered within the OU	Raw Efficiency Index	Efficiency Adjusted User Cost
Aberdeen	CHEYENNE RIV	8,057	67%	105.8%	3,152
Aberdeen	CROW CREEK	3,684	64%	117.0%	3,488
Aberdeen	FLANDREAU	1,689	70%	128.3%	3,822
Aberdeen	FT BERTHOLD	5,683	63%	110.8%	3,302
Aberdeen	FT TOTTEN	4,973	62%	112.7%	3,359
Aberdeen	LOWER BRULE	2,020	59%	125.7%	3,745
Aberdeen	NORTHERN PONCA	1,594	10%	129.1%	3,847
Aberdeen	OMAHA	3,607	80%	117.3%	3,497
Aberdeen	PINE RIDGE	22,577	76%	91.0%	2,711
Aberdeen	RAPID CITY	11,783	69%	100.3%	2,989
Aberdeen	ROSEBUD	13,128	74%	98.8%	2,943
Aberdeen	SAC AND FOX	777	10%	135.7%	4,044
Aberdeen	SANTEE	1,312	54%	131.9%	3,930
Aberdeen	SISSET-WAHPT	5,822	65%	110.5%	3,292
Aberdeen	STANDNG ROCK	9,431	69%	103.5%	3,085
Aberdeen	TRENTON	1,494	70%	130.0%	3,875
Aberdeen	TURTLE MOUNT	13,156	80%	98.7%	2,942
Aberdeen	WINNEBAGO	4,005	79%	115.8%	3,452
Aberdeen	YANKTON	4,090	68%	115.5%	3,443
Alaska	ALL ALASKA HEALTH SYSTEM	113,885	87%	137.5%	4,098
Albuquerque	ACOM CAN LAG	11,556	69%	100.6%	2,998
Albuquerque	ALBUQUERQUE	30,651	76%	86.6%	2,580
Albuquerque	JICARILLA	3,697	71%	117.0%	3,486
Albuquerque	MESCALERO	4,199	71%	115.2%	3,432
Albuquerque	SANTA FE	18,154	77%	94.1%	2,804
Albuquerque	SOUTHERN COL	5,196	77%	112.1%	3,340
Albuquerque	YSLETA DEL SUR	851	10%	135.7%	4,044
Albuquerque	ZUNI-RAMAH	11,096	84%	101.2%	3,015
Bemidji	Bad River	1,826	49%	127.1%	3,789
Bemidji	Bay Mills	1,080	58%	134.7%	4,014
Bemidji	Cass/Leech Lake	8,731	76%	104.6%	3,118
Bemidji	FOND DU LAC	5,184	77%	112.1%	3,341
Bemidji	Forest County Potawatomi	786	10%	135.7%	4,044
Bemidji	GRAND PORTAGE	447	10%	135.7%	4,044
Bemidji	Grand Traverse	1,426	75%	130.7%	3,895
Bemidji	Hannahville/MI Potawatomi	755	10%	135.7%	4,044
Bemidji	Ho-Chunk	3,470	72%	117.9%	3,514
Bemidji	Huron Potawatomi	612	10%	135.7%	4,044
Bemidji	Keweenaw Bay/L'Anse	1,584	61%	129.2%	3,850
Bemidji	Lac Courte Oreilles	3,487	57%	117.8%	3,511
Bemidji	Lac Du Flambeau	2,514	75%	122.5%	3,652
Bemidji	Lac Vieux Desert	374	10%	135.7%	4,044
Bemidji	Little River Ottawa	950	10%	135.7%	4,044
Bemidji	Little Traverse Odawa	2,500	44%	122.6%	3,654
Bemidji	Lower Sioux	504	10%	135.7%	4,044
Bemidji	Menominee	5,652	77%	110.9%	3,304
Bemidji	MILLE LACS	2,012	74%	125.7%	3,747

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Bemidji	NETT LAKE	1,115	68%	134.2%	4,000
Bemidji	Oneida	7,120	76%	107.6%	3,205
Bemidji	Pokagon Potawatomi	2,391	57%	123.3%	3,673
Bemidji	Prairie Island	326	10%	135.7%	4,044
Bemidji	Red Cliff	1,477	63%	130.2%	3,880
Bemidji	RED LAKE	6,850	80%	108.1%	3,222
Bemidji	Saginaw/Mt Pleasant	2,036	67%	125.6%	3,742
Bemidji	Sault Ste Marie	8,721	72%	104.6%	3,118
Bemidji	Shakopee	428	10%	135.7%	4,044
Bemidji	Sokaogon/Mole Lake	520	10%	135.7%	4,044
Bemidji	St. Croix	1,455	72%	130.4%	3,886
Bemidji	Stockbridge-Munsee	2,282	80%	123.9%	3,693
Bemidji	Upper Sioux	334	10%	135.7%	4,044
Bemidji	WHITE EARTH	7,342	73%	107.1%	3,192
Billings	BLACKFEET	12,043	76%	100.0%	2,980
Billings	CROW	12,422	77%	99.6%	2,967
Billings	FLATHEAD	10,398	49%	102.1%	3,043
Billings	FORT PECK	9,396	50%	103.6%	3,087
Billings	FT. BELKNAP	5,572	76%	111.1%	3,311
Billings	NORTHERN CHEYENNE	7,385	78%	107.0%	3,190
Billings	ROCKY BOY'S	4,998	70%	112.7%	3,357
Billings	WIND RIVER	10,377	51%	102.1%	3,044
California	BERRY CREEK/MOORETOWN	3,029	55%	119.9%	3,572
California	CABAZON	11	10%	135.7%	4,044
California	CENTRAL VALLEY	5,045	55%	112.5%	3,353
California	CHAPA-DE INDIAN HEALTH PRO	3,572	55%	117.5%	3,501
California	COLUSA TRIBAL HEALTH	234	10%	135.7%	4,044
California	CONSOLD THC	2,382	45%	123.3%	3,675
California	GREENVILLE	1,208	45%	133.1%	3,966
California	HUPA HEALTH ASSOCIATION	2,780	55%	121.1%	3,609
California	INDIAN HLH C	4,363	55%	114.6%	3,415
California	KARUK TRB HP	1,743	45%	127.8%	3,809
California	LAKE COUNTY	1,241	45%	132.7%	3,954
California	LASSEN COUNTY	892	10%	135.7%	4,044
California	MODOC IHP	182	10%	135.7%	4,044
California	NORTH VALLEY	1,539	45%	129.6%	3,862
California	PIT RIVER HEALTH SERVICES	909	10%	135.7%	4,044
California	QUARTZ VALLEY	105	10%	135.7%	4,044
California	REDDING RANCHERIA IND HLTH	3,780	55%	116.7%	3,477
California	RIVERSIDE SB	9,320	65%	103.7%	3,090
California	ROUND VALLEY	1,184	45%	133.4%	3,974
California	SANTA YNEZ	518	10%	135.7%	4,044
California	SHINGLE SPRINGS TRIB HLTH F	665	10%	135.7%	4,044
California	SONOMA CTY H	3,890	55%	116.3%	3,465
California	SOUTHERN IHC	1,818	55%	127.2%	3,791
California	SYCUAN MEDICAL CENTER	95	10%	135.7%	4,044
California	TABLE MOUNTAIN	26	10%	135.7%	4,044

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California	TOIYABE	2,650	55%	121.8%	3,629
California	TULE RIVER	2,394	55%	123.2%	3,673
California	TUOLUMNE	1,634	45%	128.7%	3,836
California	UIHS-TSURAI	6,135	10%	109.7%	3,269
California	WARNER MOUNTAIN IND HLTH :	113	10%	135.7%	4,044
Nashville	ALABAMA-COUSHATTA	810	10%	135.7%	4,044
Nashville	Catawba	633	10%	135.7%	4,044
Nashville	CHEROKEE	11,029	76%	101.3%	3,018
Nashville	CHITTAMACHA	401	10%	135.7%	4,044
Nashville	CHOCTAW (Miss. Band)	7,796	80%	106.3%	3,167
Nashville	CHOCTAW (Jena Band)	122	10%	135.7%	4,044
Nashville	COUSHATTA	405	10%	135.7%	4,044
Nashville	CREEK (Poarch Band)	2,251	70%	124.1%	3,699
Nashville	MALISEET (Houlton Band)	369	10%	135.7%	4,044
Nashville	MICCOSUKEE	673	10%	135.7%	4,044
Nashville	MICMAC (Arroostook Band)	508	10%	135.7%	4,044
Nashville	Mohegan	972	10%	135.7%	4,044
Nashville	NARRAGANSETT	687	10%	135.7%	4,044
Nashville	ONEIDA	1,974	80%	126.0%	3,755
Nashville	PASSAMAQUITT	876	10%	135.7%	4,044
Nashville	PASSAMAQUITT P P	1,130	10%	134.0%	3,994
Nashville	PENOBSCOT	1,335	74%	131.6%	3,923
Nashville	PEQUOT	932	5%	135.7%	4,044
Nashville	SEMINOLE	3,178	66%	119.2%	3,551
Nashville	SENECA HL PR	4,722	65%	113.5%	3,381
Nashville	ST.RE.MOHAWK	4,806	65%	113.2%	3,374
Nashville	TUNICA BILOXI	238	10%	135.7%	4,044
Nashville	WAMPANOAG	288	10%	135.7%	4,044
Navajo	CHINLE	37,918	84%	83.5%	2,489
Navajo	CROWNPOINT	22,298	76%	91.1%	2,716
Navajo	FT.DEFIANCE	31,018	58%	86.4%	2,575
Navajo	GALLUP	44,451	85%	81.2%	2,420
Navajo	KAYENTA	20,465	80%	92.4%	2,753
Navajo	SHIPROCK	52,225	84%	78.9%	2,351
Navajo	TUBA CITY	29,037	80%	87.3%	2,603
Navajo	WINSLOW	15,970	71%	95.9%	2,859
Oklahoma	Abs Shawnee	4,451	85%	114.3%	3,407
Oklahoma	Cherokee	73,486	86%	74.0%	2,205
Oklahoma	Chickasaw	29,787	85%	87.0%	2,592
Oklahoma	Choctaw	32,289	88%	85.8%	2,557
Oklahoma	Citizen Potawatomi	11,456	81%	100.7%	3,002
Oklahoma	CLAREMORE	40,042	74%	82.7%	2,465
Oklahoma	CLINTON	11,439	75%	100.7%	3,002
Oklahoma	Creek	17,488	77%	94.6%	2,820
Oklahoma	HASKELL	3,923	81%	116.1%	3,461
Oklahoma	HOLTON	1,780	75%	127.5%	3,800
Oklahoma	Kaw	823	80%	135.7%	4,044

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Oklahoma	Kickapoo / Iowa of OK	6,978	82%	107.9%	3,214
Oklahoma	Kickapoo of KS	587	10%	135.7%	4,044
Oklahoma	Kickapoo of Texas	527	10%	135.7%	4,044
Oklahoma	LAWTON	23,434	86%	90.4%	2,695
Oklahoma	PAWNEE	14,732	56%	97.1%	2,894
Oklahoma	Sac and Fox of OK	9,249	73%	103.8%	3,093
Oklahoma	TAHLEQUAH	16,581	90%	95.4%	2,843
Oklahoma	WEWOKA	11,007	90%	101.3%	3,019
Oklahoma	Wyandotte / E Shaw	496	10%	135.7%	4,044
Phoenix	COLORADO RIV	7,659	62%	106.5%	3,174
Phoenix	Duckvalley Shoshone Paiute Tribe	1,342	80%	131.6%	3,921
Phoenix	Elko/Ely SU	2,733	57%	121.3%	3,616
Phoenix	FT. YUMA	3,769	72%	116.7%	3,478
Phoenix	GILA RIVER HCC	19,677	83%	92.9%	2,770
Phoenix	KEAMS CANYON	6,850	80%	108.1%	3,222
Phoenix	PHOENIX	49,547	88%	79.7%	2,374
Phoenix	SAN CARLOS	11,779	77%	100.3%	2,990
Phoenix	SCHURZ (9 locations)	12,796	53%	127.8%	3,809
Phoenix	UINTAH-OURAY	4,493	65%	114.2%	3,403
Phoenix	WHITERIVER	14,945	82%	96.9%	2,888
Portland	COEUR D'ALENE	3,085	77%	119.6%	3,564
Portland	COLVILLE	7,321	56%	107.2%	3,193
Portland	FT. HALL	5,918	60%	110.2%	3,285
Portland	KLAMATH	2,409	41%	123.2%	3,670
Portland	NEAH BAY	3,544	67%	117.6%	3,504
Portland	NORTH IDAHO	3,784	58%	116.7%	3,476
Portland	NORTHWEST WA	3,848	67%	116.4%	3,469
Portland	PUGET SOUND	10,421	64%	102.1%	3,042
Portland	PUYALLUP	7,261	80%	107.3%	3,197
Portland	SOUTHERN OREGON	1,964	77%	126.1%	3,757
Portland	TAHOLAH	3,693	73%	117.0%	3,487
Portland	UMATILLA	2,805	68%	121.0%	3,605
Portland	WARM SPRINGS	4,788	69%	113.3%	3,376
Portland	WELLPINIT	3,027	61%	119.9%	3,572
Portland	WESTERN ORGN	10,729	77%	101.7%	3,030
Portland	YAKAMA	11,654	64%	100.5%	2,994
Tucson	TONONO O'ODHAM	18,768	76%	93.6%	2,790
Tucson	YAQUI	4,404	19%	114.5%	3,411
		1,395,591			\$ 3,001

Operating unit means any of a number of terms (service unit, contract, compact, hospital, etc.) and reflects the local delivery system organization. 1997 user counts are used temporally and will be replaced with revised counts in the near future. Internal % means the % of OU \$ used for delivering services within the OU (not purchased). The raw efficiency index is from the actuary's technical report and is based on a sliding curve related to the user count. The index was adapted from IHS analysis of RRM standards. OUs with less than 15,000 users get a sliding % added to the \$2,980 benchmark cost. OUs with user counts more than 15,000 get a sliding % subtracted from the \$2,980 benchmark cost. Alaska's efficiency index is the average of local OUs (within the system) x the Alaska price factor. The efficiency adjusted cost is the expected internal cost of the operating unit weighted by the internal percentage.